

Company Profile



Third Trimester 2015

Communications and Corporate
Responsibility Department

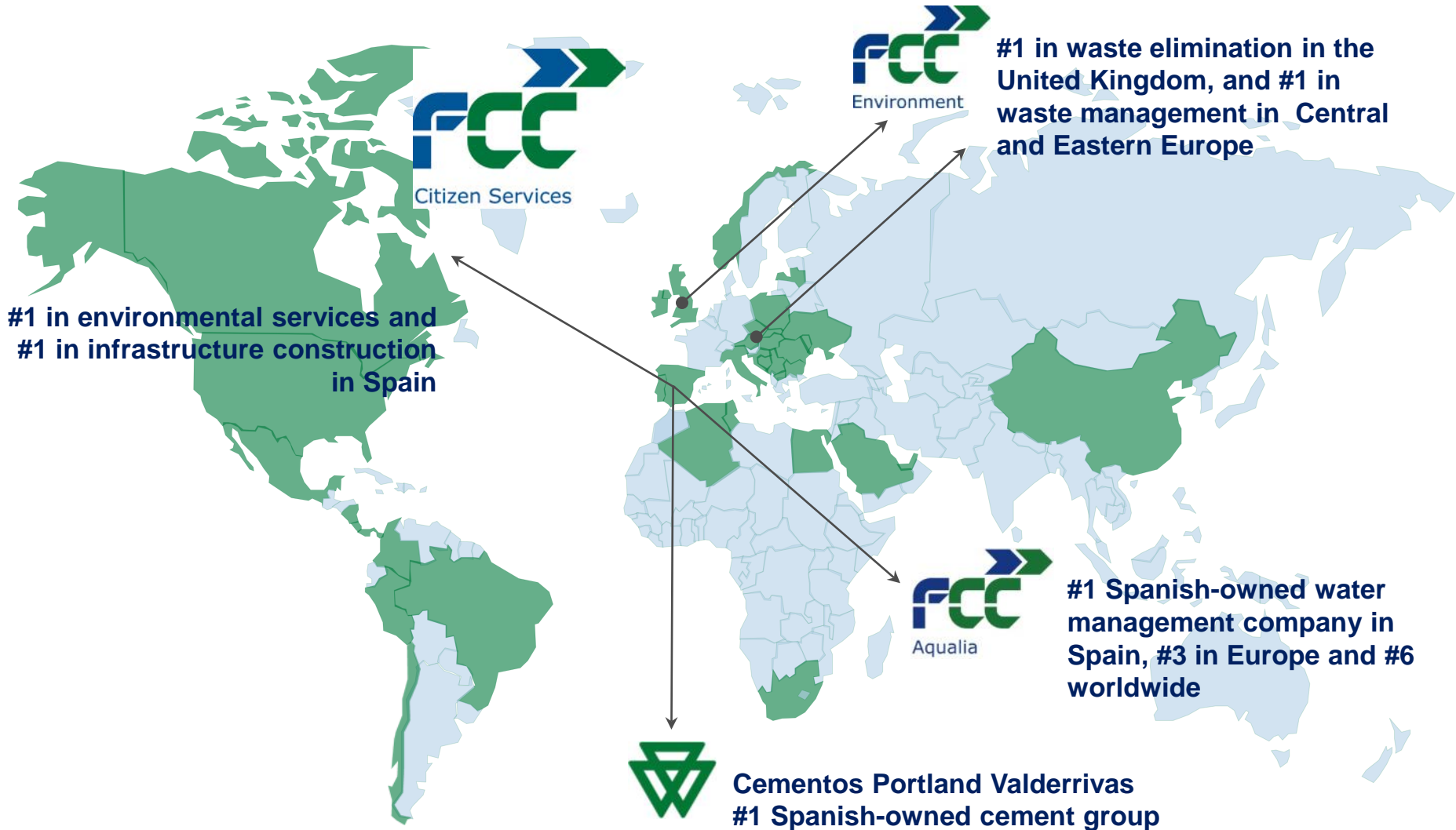


Citizen Services

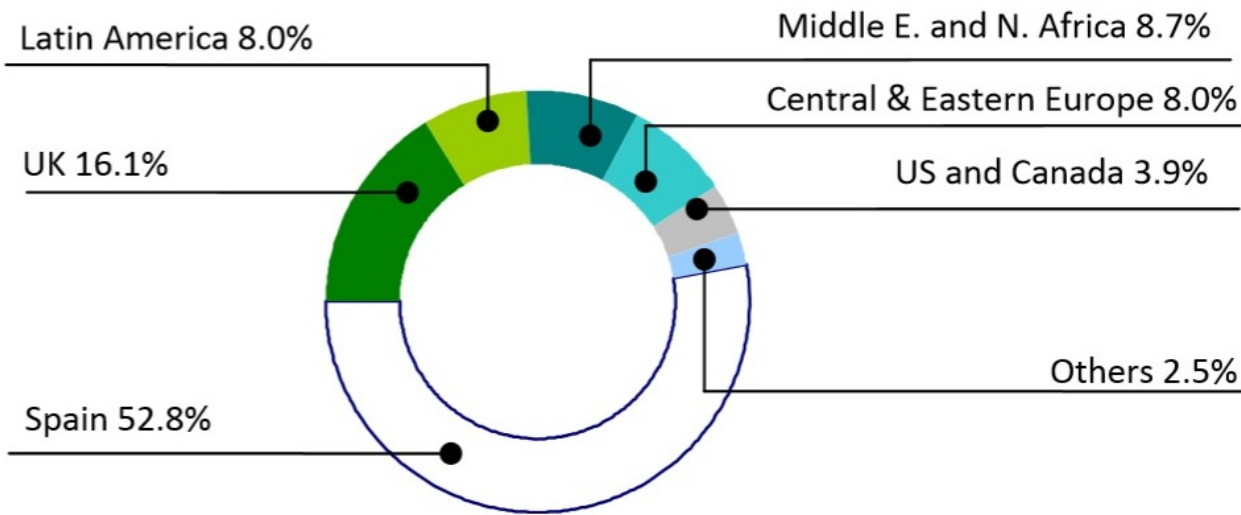
contents

1. **A big company, a great company**
2. **A diversified leading group**
3. **A global Group**
4. **Stable ownership**
5. **Balanced structure**
6. **In sectors with growing demand**
7. **CSR**
8. **Know-how and international references**

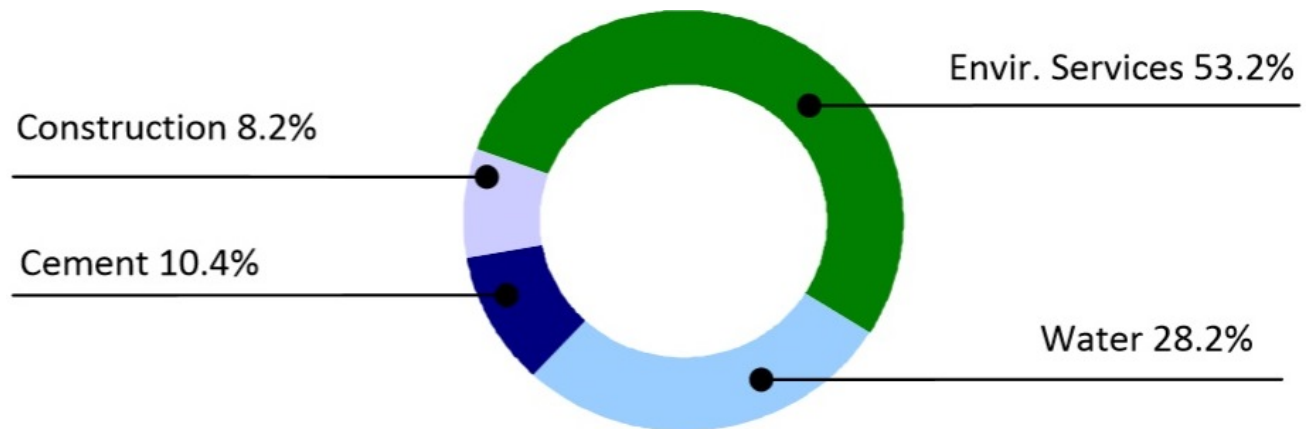
- FCC is the parent Company of one of Europe's leading Citizen Services Groups, with more than **100 years of history**, operating in environmental services, infrastructure and water management.
- We have presence in **34 countries**, employing over **58,000 people**.
- We collect **12 million tonnes** and treat over **20 million tonnes** of waste each year.
- We provide Environmental Services in more than **5,000 municipalities** spread across **13 countries**, serving **53 million people**.
- FCC Aqualia, the water division, serves over **23 million people** in **22 countries**.
- In recent years, we have built over **700 kilometres** of high-speed railway lines.
- Cementos Portland Valderrivas has an annual production capacity of **15 million tonnes** of cement at its plants from Spain, the US and Tunisia.

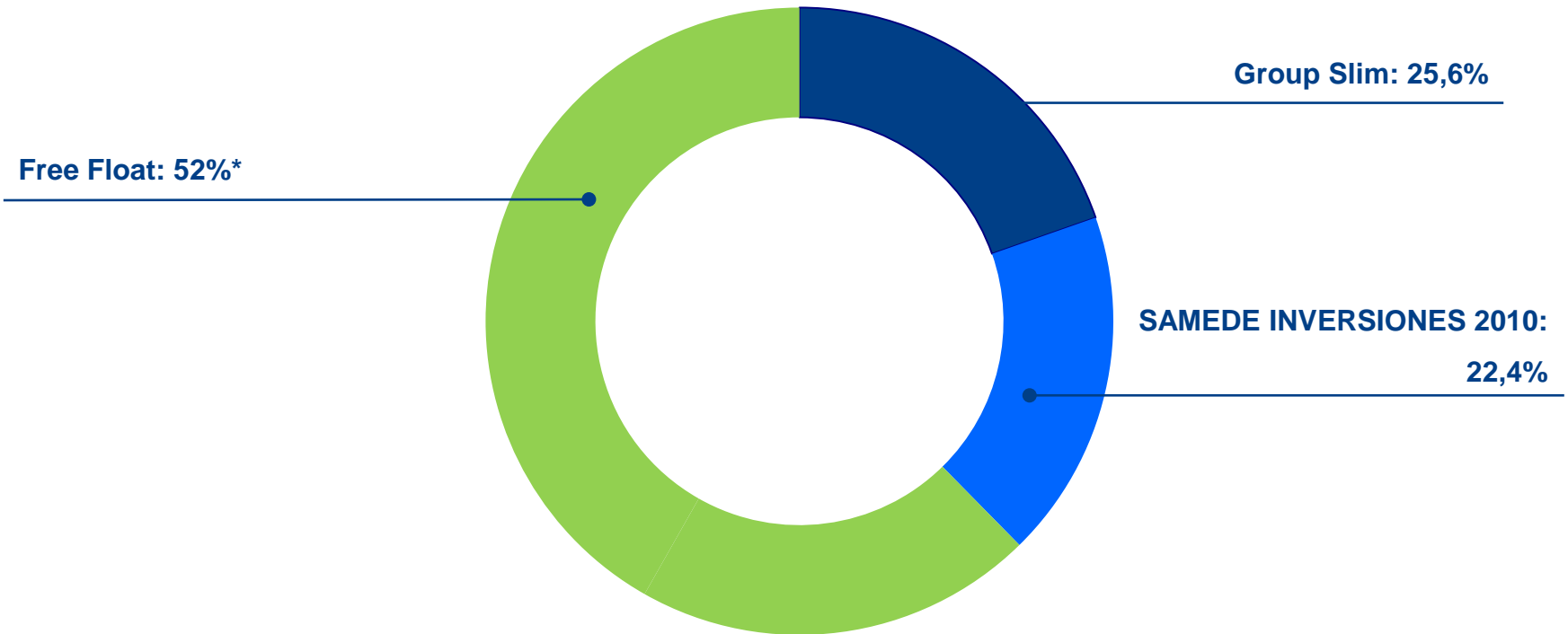


Revenue 3T2015 breakdown by region



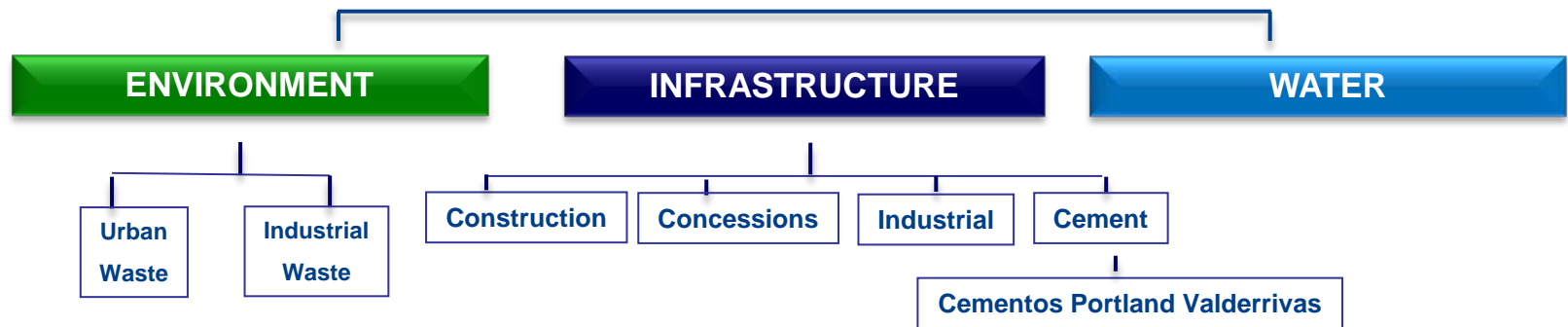
EBITDA FS2015 by business area





* Other relevant stakeholders:

- William H. Gates: 5,7%



- Business model supported by activities with great long-term growth potential
- A large proportion of EBITDA comes from recurring cash-generative activities with high visibility

3T2015 revenue breakdown by business



Municipal waste: 96%

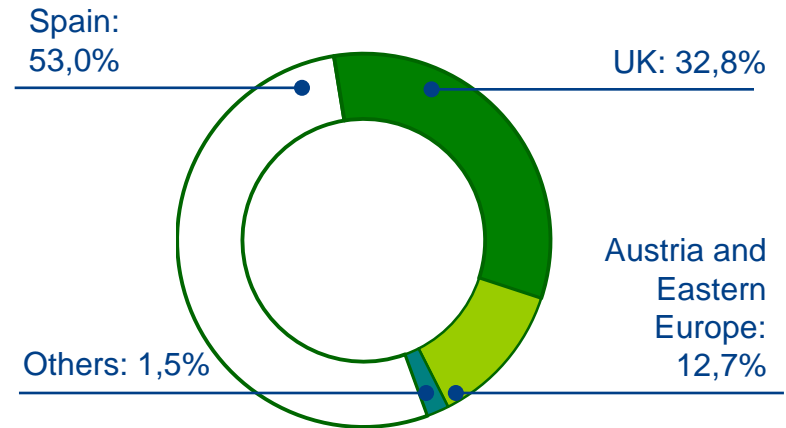
#1 in Spain, the UK and Austria



Industrial waste: 4%

#1 in Spain and Portugal

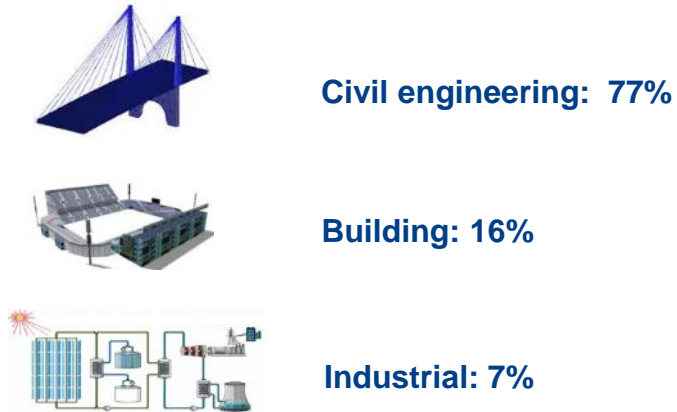
3T2015 revenue breakdown by region



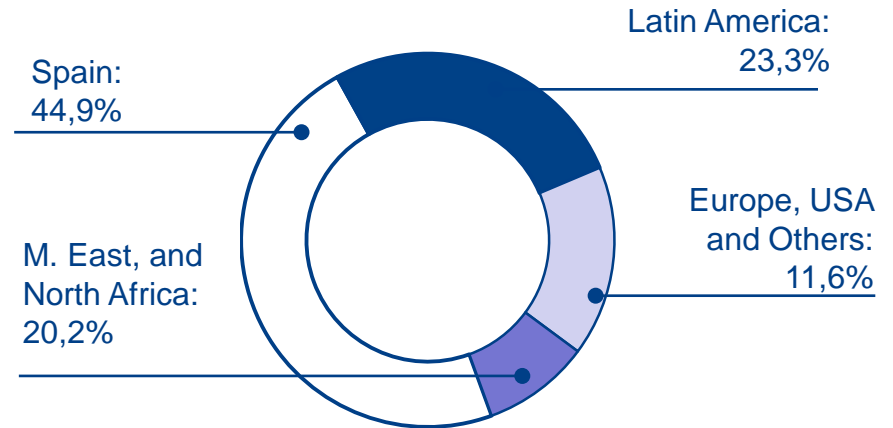
Strategy:

Consolidation of leadership in existing markets (Spain, United Kingdom and Central and Eastern Europe) and impulse of the international business, especially in waste.

3T2015 revenue breakdown by business



3T2015 revenue breakdown by region



Strategy:

Adjust construction capacity in Spain and focus on large infrastructure projects in other countries

3T2015 revenue breakdown by business



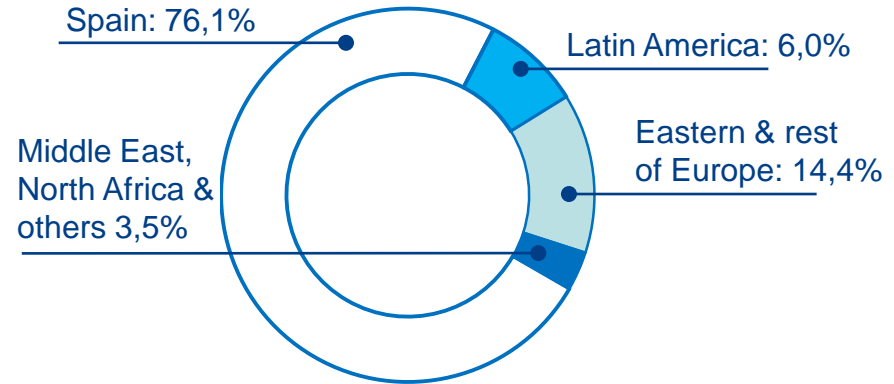
Concessions: 92%

#2 in Spain, #3 in the Czech Republic, and #4 worldwide



Water infrastructure: 8%

3T2015 revenue breakdown by region



Strategy:

Strengthen leading position and expand water business internationally

3T2015 revenue breakdown by business



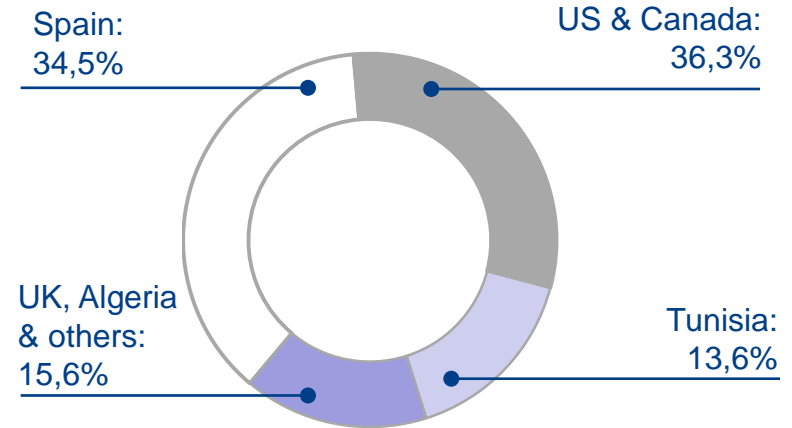
Cement: 86%

#2 in Spain and Tunisia, #4 on the US East Coast



Concrete, etc.: 14%

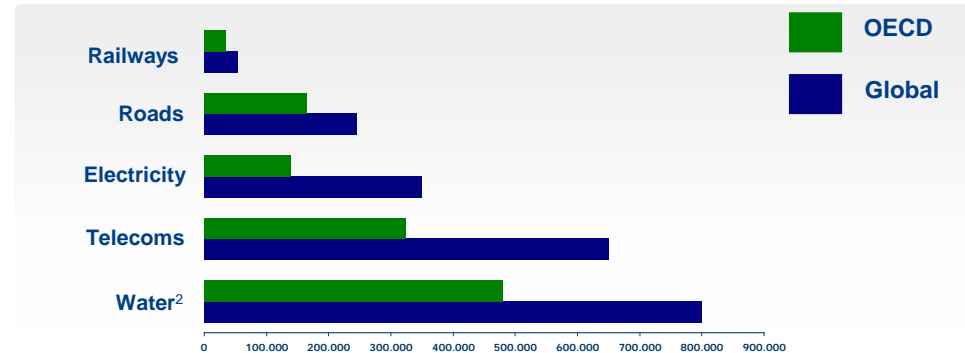
3T2015 revenue breakdown by region



Strategy:

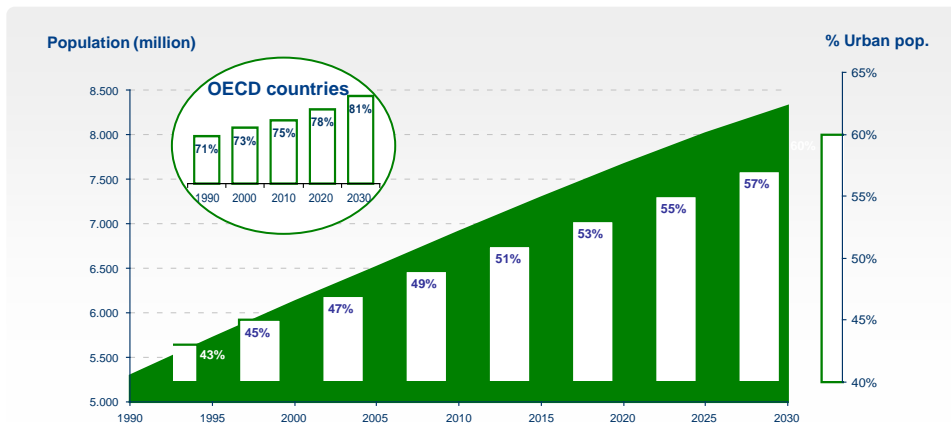
CPV has an active policy to improve efficiency in its operations in Spain and the US
 Additionally, the Group seeks to increase exports from markets where it operates

Estimated annual investment in Infrastructure 2010-2020 (\$bn)¹



- The OECD projects annual investment of over 2 billion dollars³ in infrastructure between 2010 and 2020 to cater for rapid urban growth. Over half of that investment will be in OECD countries, and private initiative will play a growing role.

World population and Percentage urban concentration 1990-2030¹

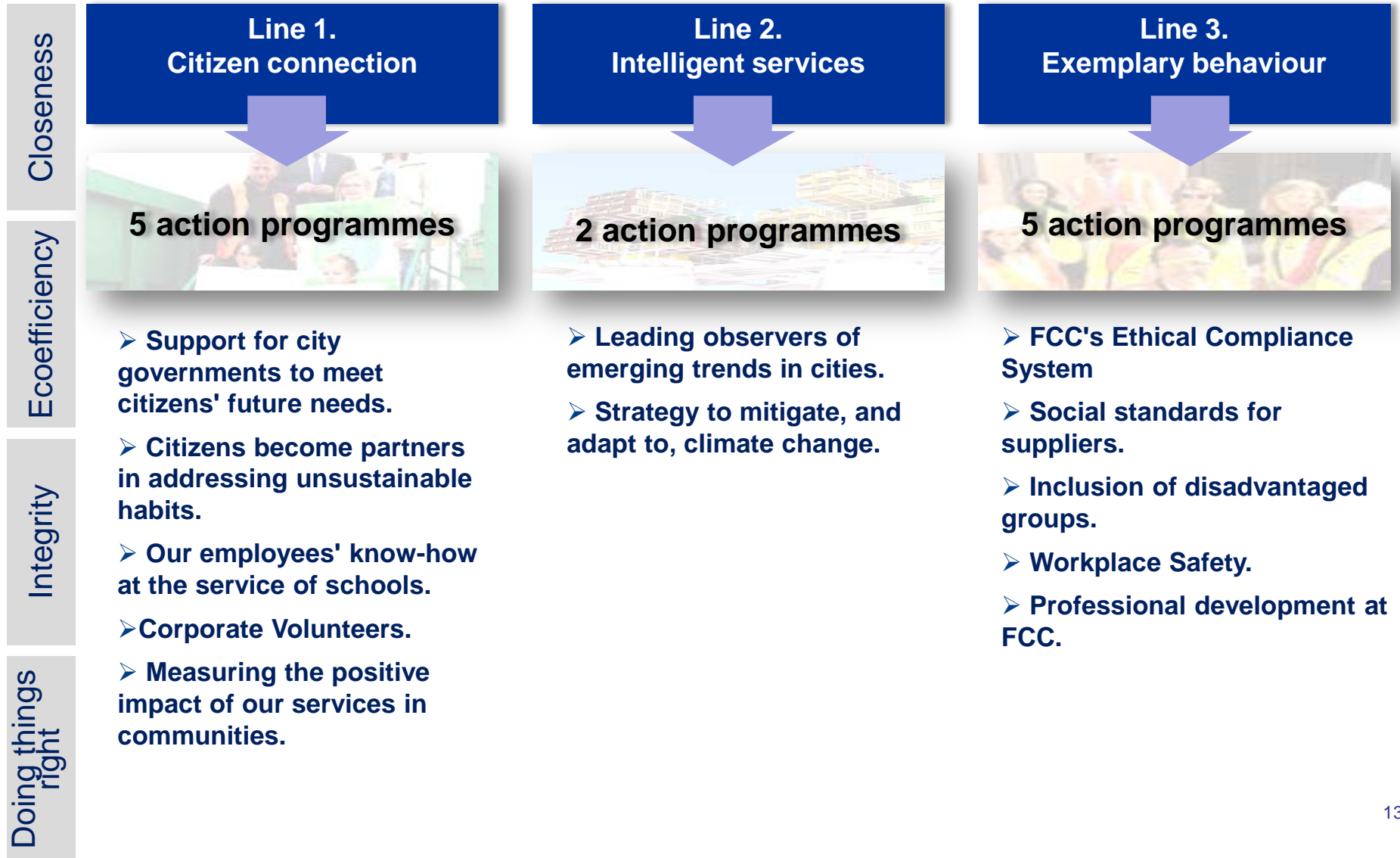


- City populations have increased by nearly 50% since 1990 and are expected to increase by close to 50% by 2030. Rapid growth by cities requires major investment in transport, water, energy and telecommunications infrastructure.

(1) Source: "Infrastructure to 2030" – OECD 2006

(2) Estimates for water include only OECD and BRIC countries

CSR MASTER PLAN. THREE PRIORITY LINES OF ACTION



SOME INDICATORS OF SOCIAL RESPONSIBILITY PERFORMANCE

Over 4 million euro per year on community projects.

Work in this area focuses on:

- Education
- Supporting people with special needs
- Heritage preservation
- Disseminating art and culture
- Promoting sport
- Environmental awareness-raising



More than three million euro on training in Workplace Health and Safety

FCC is cutting its accident frequency rates year after year.

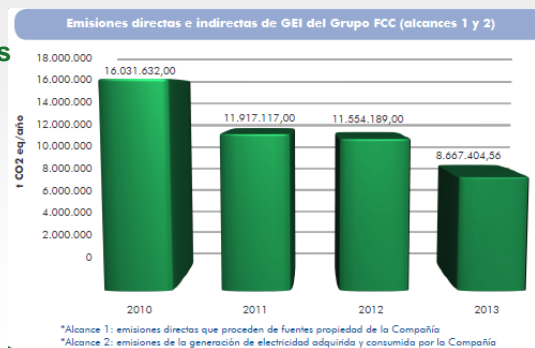
FCC's Health and Safety actions and objectives under the 2014-2016 Strategic Plan for Workplace Safety, Health and Wellness.



Nearly three million tonnes of CO₂ emissions avoided each year

FCC's Climate Change Strategy is based on five pillars:

- Monitoring
- Reducing
- Adapting
- Innovating
- Communicating



100% of FCC's people are committed to the plan to implement the Group's Integrity System





- Construction and management of a macro-desalination plant in Algeria.
- Production of 100,000 cubic metres of drinking water each day, serving over 500,000 people



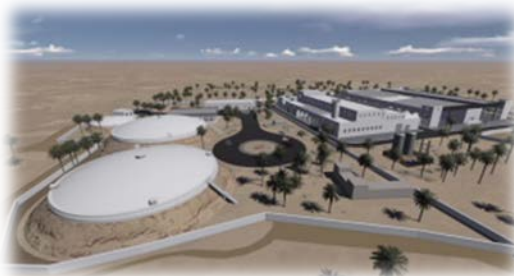
Gotthard Tunnel (Switzerland), world's longest tunnel



- Extraction and processing of 1 million cubic metres of waste to decontaminate Flix reservoir in Tarragona (Spain)



Riyadh Metro (Saudi Arabia)



Djerba desalination plant (Tunisia)



- Hybrid electric vehicles for the environmental and eco-friendly waste collection in Madrid, Barcelona and other cities



Mersey Gateway Bridge in Liverpool (UK)



Gerald Desmond bridge in Los Angeles (USA)



Southern ring road in Prague (Czech Republic)



Doha Metro (Qatar)



Açu Superport, Brazil



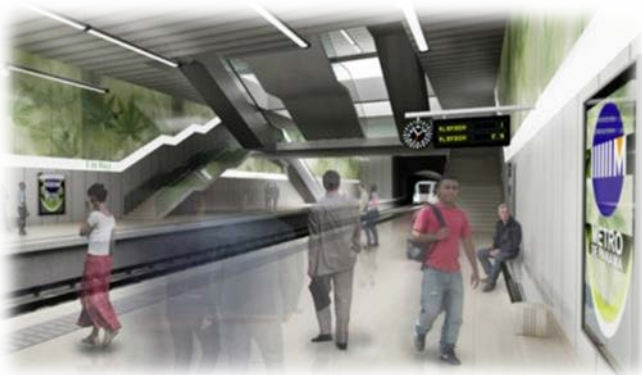
Lima Metro (Peru)



Madrid Barajas Airport Terminal 4, the largest civil engineering project in Europe, which received the International RIBA European Award 2006



Enniskillen Hospital (Northern Ireland), one of the most advanced in the UK



Panama Metro line 1



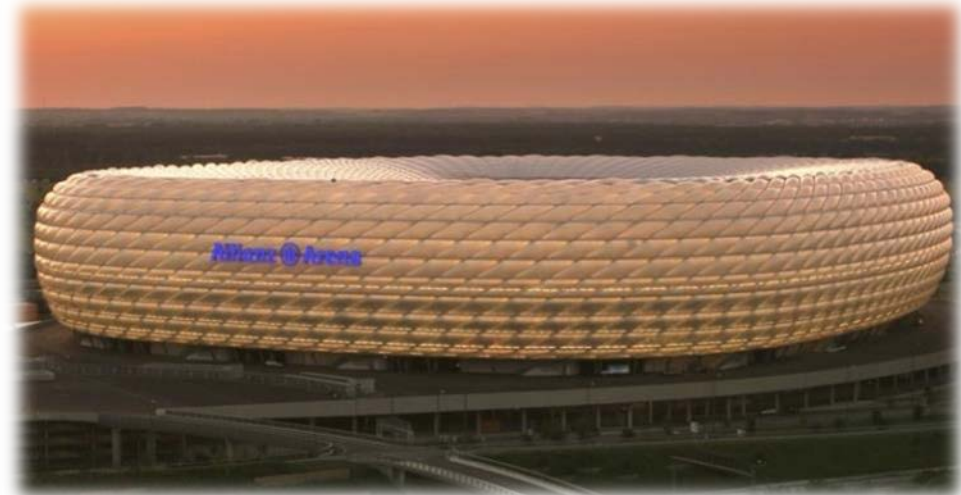
Trismauer bridge over the Danube (Austria)



Tsankov Kamak dam, (Bulgaria)



I-95 Miami Express in Florida (US), won the Best in Construction 2010 award and America's Transportation Award 2009



Allianz Arena in Munich, for the 2006 World Cup in Germany



We are in this together